

## Annual Meeting of the Board of Directors Eastern Shore Broadband Authority

May 27, 2021 2:00 p.m. at the ESVBA

 $\textbf{2:00 p.m. at the ESVBA} \\ \textbf{(Online: } \\ \underline{\text{https://zoom.us/j/93958252118?pwd=SHVhbjRXNDAvazZQWndFdlRSV0hNQT09)}}$ 

#### **AGENDA**

- 1. Call to Order
- 2. Agenda Adoption
- 3. Public Comment
- 4. Officer and Board Member Elections
- 5. Adjournment

1



# Regular Meeting of the Board of Directors of the Eastern Shore Broadband Authority

## May 27th, 2021

2:00 p.m. virtually via Zoom

https://zoom.us/j/93958252118?pwd=SHVhbjRXNDAvazZQWndFdlRSV0hNQT09

#### **AGENDA**

- 1. Call to Order
- 2. Agenda Adoption
- 3. Public Comment
- 4. Approval of Minutes
- 5. System Status & Build Report
- 6. Old business
  - a. Authorization of use of remaining bond proceeds
- 7. New Business
  - a. FY2022 Budget
- 8. Treasurers Report
- 9. Board Comments
- 10. Closed Session
  - a. Personnel Discussion (Section 2.2-3711 Paragraph 1) (1)
  - **b.** Contracted Revenue (Section 2.2-3711 Paragraph 33) (4)
- 11. Adjournment

Next Board Regular Meeting: July 22nd, 2021

- 1. Closed Session: Section 2.2-3711 of the Code of Virginia of 1950, as amended; (A) Paragraph 1. Discussion, consideration, or interviews of prospective candidates for employment; assignment, appointment, promotion, performance, demotion, salaries, disciplining, or resignation of specific public officers, appointees, or employees of any public body.
- 2. Closed Session: Section 2.2-3711 of the Code of Virginia of 1950, as amended; Paragraph 3: Discussion or consideration of the acquisition of real property for a public purpose, or of the disposition of publicly held real property, where discussion in an open meeting would adversely affect the bargaining position or negotiating strategy of the public body.
- 3. Closed Session: Section 2.2-3711 of the Code of Virginia of 1950, as amended; Paragraph 29: Discussion of the award of a public contract involving the expenditure of public funds, including interviews of bidders or offerors, and discussion of the terms or scope of such contract, where discussion in an open session would adversely affect the bargaining position or negotiating strategy of the public body.
- **4. Closed Session: Section 2.2-3711 of the Code of Virginia of 1950, as amended; Paragraph 33:** Discussion or consideration by a local authority created in accordance with the Virginia Wireless Service Authorities Act (§ 15.2-5431.1 et seq.) of confidential proprietary records and trade secrets excluded from this chapter pursuant to subdivision 19 of § 2.2-3705.6.

#### **MINUTES**

# Regular Meeting of the Board of Directors of the Eastern Shore of Virginia Broadband Authority

#### March 25, 2021

Board members in attendance were: John Reiter, Mike Mason, Charles Kolakowski, Kelvin Pettit, and Elaine Meil.

ESVBA management participating in the meeting who were in attendance: Robert Bridgham and Leah Hoopes (Secretary)

Members of the public attending were:

Ms. Meil called the meeting to order at 2:02 pm.

#### **AGENDA ADOPTION**

Mr. Reiter moved to adopt the agenda. Mr. Mason seconded. Motion passed unopposed.

#### **PUBLIC COMMENT**

None

#### **REVIEW OF MINUTES**

Mr. Reiter moved to approve the Regular Board meeting minutes from December. Mr. Kolakowski seconded. Motion passed unopposed.

#### **SYSTEM STATUS & BUILD REPORT**

- 1. WiFi Hotspots- There are currently 25 hotspots in service.
- 2. Residential Broadband- Mr. Bridgham reported that the Authority has 1460 active residential customers. He stated that there are 55 customers in service in Harborton, 21 in Bobtown, 53 in Church Neck, 48 in Sanford, 2 on Cheapside, 4 on Cobbs Station, 82 in Accomac, 6 in Townsend, 50 in Greenbackville, 55 in Atlantic, 44 in Wattsville/Horntown, 55 in Oak Hall, 71 in Hallwood, 29 in Painter/Quinby, 42 in Eastville, 31 in

Nassawadox, 7 in Oyster, 148 in Exmore, 45 in Belle Haven, 42 in Cheriton, 28 in Wachapreague, 237 in Onancock, 180 in Cape Charles, 87 in Parksley, 5 in Nocks Landing, 29 in Saxis, and 4 on Chincoteague.

Mr. Mason asked how many of the 297 installs in the queue are underground.

Mr. Bridgham estimated about 60%.

- 3. WISP EVPL Program- Mr. Bridgham informed the BOD that 52 sites are in service, 8 new sites on-order and underway.
- 4. Microcommunity Program- There are 9 communities that are in service and 10 others that are in various stages of progress.
- 5. 2021 CARES projects in Accomack and Northampton- Mr. Bridgham has been working with both counties and has started analyzing which routes to take. He has also started procuring materials for the projects. He explained that lease agreements have been signed for Tangier, electrical work has been done on the island, and most of the radio equipment has been received. A second link will be set up to Tangier and construction will begin mid-April.

Mr. Bridgham stated that ESVBA was approved to take part in the Emergency Broadband Benefit program.

Ms. Meil asked if the program will be advertised to the residential customers.

Mr. Bridgham explained that after some testing, it will be advertised to new and existing customers.

Mr. Bridgham also stated that lead time on fiber has jumped to about a year but ESVBA has ordered all the materials for the bond buildout. He will continue to order ahead causing the inventory asset to increase.

#### **OLD BUSINESS.**

a. Continuation of discussion of remaining bond proceeds-

Mr. Bridgham announced that there should be about \$300k left after the bond buildout is completed and discussed the different options the funds could be used for.

Mr. Reiter suggested using the funds to connect more customers instead of building out.

Ms. Meil asked how much the underground equipment would cost.

Mr. Bridgham replied that the equipment needed for

underground would be about \$160k and a ¾ month lead time.

Mr. Pettit asked about contractors that may already have the equipment.

Mr. Reiter voted to purchase the equipment now and budget for additional crews next fiscal year.

Mr. Mason supports purchasing the equipment in order to get installs done in a timely manner.

Mr. Pettit doesn't know if purchasing the equipment is the right answer for the current short term problem.

Mr. Kolakowski is in favor for buying the equipment and using the remainder for expansion. He asked what the time frame is on hiring and training employees.

Mr. Kolakowski is interested in finding a way to reduce the cost of high installations.

Mr. Bridgham suggests having an April meeting about bond proceeds.

Mr. Reiter motioned to schedule a Work Session on April 22, 2021 at 2pm. Mr. Mason seconded. Motion passed unopposed.

#### **NEW BUSINESS.**

- **a. Update small purchase procedure –** Mr. Reiter motioned to adopt the Small Purchase Procedure. Mr. Kolakowski seconded. Motion passed unopposed.
- b. Consider cancellation, porting, and collection policy– Mr. Reiter motioned to adopt the policy and to incorporate the attorney's changes. Mr. Mason seconded. Motion passed unopposed.
- c. Consider scheduling rate hearing-

Mr. Reiter motioned to schedule a Rate Hearing Meeting for July and advertise 100Gbs for 60 months. Mr. Kolakowski seconded. Motion passed unopposed.

#### **TREASURER'S REPORT**

None

#### **BOARD COMMENTS**

Mr. Mason asked why the take rate for the ftth areas has changed. Mr. Bridgham explained that the areas were modified to include the expanded network causing the take rate percentages to go

down.

#### **CLOSED SESSION**

Motion to enter into closed session according to Section 2.2-3711 of the Code of Virginia of 1950, as amended;) Paragraph 1: Discussion, consideration, or interviews of prospective candidates for employment; assignment, appointment, promotion, performance, demotion, salaries, disciplining, or resignation of specific public officers, appointees, or employees of any public body; and evaluation of performance of departments or schools of public institutions of higher education where such evaluation will necessarily involve discussion of the performance of specific individuals. Any teacher shall be permitted to be present during a closed meeting in which there is a discussion or consideration of a disciplinary matter that involves the teacher and some student and the student involved in the matter is present, provided the teacher makes a written request to be present to the presiding officer of the appropriate board. Nothing in this subdivision, however, shall be construed to authorize a closed meeting by a local governing body or an elected school board to discuss compensation matters that affect the membership of such body or board collectively. Paragraph 3: Discussion or consideration of the acquisition of real property for a public purpose, or of the disposition of publicly held real property, where discussion in an open meeting would adversely affect the bargaining position or negotiating strategy of the public body. Paragraph 29: Discussion of the award of a public contract involving the expenditure of public funds, including interviews of bidders or offerors, and discussion of the terms or scope of such contract, where discussion in an open session would adversely affect the bargaining position or negotiating strategy of the public body. Paragraph 33: Discussion or consideration by a local authority created in accordance with the Virginia Wireless Service Authorities Act (§ 15.2-5431.1 et seq.) of confidential proprietary information and trade secrets subject to the exclusion in subdivision 19 of § 2.2-3705.6., made by Mr. Reiter, seconded by Mr. Mason. The following board members were present: Mr. Kolakowski, Mr. Mason, Mr. Reiter, Mr. Pettit, and Ms. Meil and voted affirmative.

After closed session, the Chair reconvened the meeting. Motion was made by Mr. Reiter, seconded by Mr. Pettit that the Board had entered the closed session for that purpose as set out in Paragraph 1, 3, 29, and 33 of Section 2.2-3711 of the Code of Virginia of 1950, as amended. Roll call vote taken Vote was that no

other business discussed than as advised in Paragraph 1, 5, 7, and 33. The following board members were present: Mr. Kolakowski, Mr. Mason, Mr. Reiter, Mr. Pettit, and Ms. Meil and voted affirmative.

Mr. Reiter motioned that the Executive Director be given 100% of his potential bonus for 2020. Mr. Kolakowski seconded. Motion passed unopposed.

**ADJOURNMENT** 

Copy teste:

Leah Hoopes, Secretary

The meeting was adjourned at 4:55pm.	
These minutes were approved at the the Board of Directors of ESVBA.	meeting of
Presiding Officer	-

#### **MINUTES**

# Work Session Meeting of the Board of Directors of the Eastern Shore of Virginia Broadband Authority

#### **April 22, 2021**

Board members in attendance were: John Reiter, Elaine Meil, Charles Kolakowski, and Mike Mason

ESVBA management participating in the meeting who were in attendance: Robert Bridgham and Leah Hoopes (Secretary)

Mr. Meil called the meeting to order at 2:06 pm.

#### **AGENDA ADOPTION**

Mr. Reiter moved to adopt the agenda. Mr. Mason seconded. Motion passed unopposed.

#### **WORK SESSION.**

customer.

a. Discuss remaining funds from bond preeds- Mr. Bridgham announced that there will be about \$350k left over from the bond proceeds and he presented the different options.
 Ms. Meil asked if the Captain's Cove job would have to be contracted out or could it be done internally.
 Mr. Bridgham explained that the cove could potentially be willing to do the underground portion and Authority would be responsible for the connection from the access point to the

Mr. Mason asked if any cost comparisons have been done on internal cost versus using a third party.

Ms. Meil asked how many people are needed to operate the crew. Mr. Bridgham estimated between 2 to 4 people.

Ms. Meil asked what the annual budget for the crew would be.

Mr. Bridgham stated that with benefits, it's an estimated \$86k.

Ms. Meil asked if this would complete full capability for the

Authority to do all of its jobs.

Mr. Bridgham replied that it would and the only issue would be the volume.

Mr. Reiter asked if the funds could be used to cover some of the negative cash flow for adding additional customers.

Ms. Meil asked if the board disagrees with purchasing the equipment.

The board decided to bring the topic of purchasing equipment back at the May Meeting.

Ms. Meil asked about the VATI grant and the match requirements.

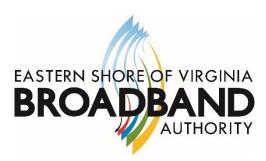
Mr. Mason asked Mr. Bridgham to put the grant as a topic on the next agenda.

The board agreed that getting underground caught up is the top priority.

#### **ADIOURNMENT**

The meeting was adjourned at 2:58 pm.

These minutes were approved at thethe Board of Directors of ESVBA.	meeting of
Presiding Officer	
Copy teste:	
Leah Hoones, Secretary	



Status Report May 2021

# **Status Report Topics**

- 1. WiFi Hotspots
- 2. Residential Broadband
- 3. WISP EVPL Program
- 4. Microcommunity Program
- 5. 2021 CARES projects in Accomack & Northampton

#### **WIFI Hotspots**

- Increased from 25 WiFi Hotspots
- Statistics for the Wifi hot spots have been provided
- We have one new park that contacted us to ask for a hotspot which we are working:
  - McMath Park in Onley
- We also have one further county-funded hotspot at McComas Park which is awaiting VDOT permits

#### **Residential Broadband**

• We have continued to double all residential services from their base rates to help subscribers during the COVID-19 emergency

#### Residential Report as of 5/21/2021

Harborton Bobtown/Pungoteague/Keller Church Neck Sanford Cheapside Cobbs Station Accomac	Nov-16 Mar-17 Mar-17 Dec-17 Dec-17 Dec-17	142 513 157 306 197	53 20 69 55	37.32% 3.90% 43.95%	3 1	2.11% 0.19%	39.44%	0	0.00%
Church Neck Sanford Cheapside Cobbs Station Accomac	Mar-17 Dec-17 Dec-17 Dec-17	157 306	69		1	0.109/			
Sanford Cheapside Cobbs Station Accomac	Dec-17 Dec-17 Dec-17	306		43.95%		0.19%	4.09%	0	0.00%
Cheapside Cobbs Station Accomac	Dec-17 Dec-17		55		13	8.28%	52.23%	0	0.00%
Cobbs Station Accomac	Dec-17	197		17.97%	7	2.29%	20.26%	2	0.65%
Accomac			2	1.02%	28	14.21%	15.23%	0	0.00%
		105	4	3.81%	0	0.00%	3.81%	1	0.95%
	Dec-17	648	85	13.12%	1	0.15%	13.27%	1	0.15%
Townsend/Latimer Siding	Jan-18	80	6	7.50%	0	0.00%	7.50%	0	0.00%
Greenbackville	Jan-18	294	72	24.49%	27	9.18%	33.67%	1	0.34%
Atlantic	Mar-18	219	57	26.03%	11	5.02%	31.05%	2	0.91%
Wattsville-Horntown	Mar-18	262	48	18.32%	13	4.96%	23.28%	0	0.00%
Oak Hall	May-18	218	60	27.52%	11	5.05%	32.57%	1	0.46%
Hallwood	May-18	740	75	10.14%	3	0.41%	10.54%	0	0.00%
Quinby/Painter	Jun-18	354	37	10.45%	7	1.98%	12.43%	0	0.00%
Eastville	Jun-18	436	47	10.78%	3	0.69%	11.47%	0	0.00%
Nassawadox	Aug-18	455	35	7.69%	6	1.32%	9.01%	0	0.00%
Oyster	Aug-18	87	7	8.05%	0	0.00%	8.05%	0	0.00%
Exmore	Sep-18	740	160	21.62%	31	4.19%	25.81%	2	0.27%
Belle Haven	Sep-18	478	44	9.21%	3	0.63%	9.83%	0	0.00%
Cheriton	Oct-18	236	44	18.64%	0	0.00%	18.64%	0	0.00%
Wachapreague	Oct-18	300	31	10.33%	1	0.33%	10.67%	0	0.00%
Onancock	Nov-18	1907	256	13.42%	17	0.89%	14.32%	3	0.16%
Cape Charles	Nov-18	910	195	21.43%	27	2.97%	24.40%	1	0.11%
Parksley	Jan-19	896	90	10.04%	29	3.24%	13.28%	0	0.00%
Nocks Landing	Jan-19	88	5	5.68%	0	0.00%	5.68%	0	0.00%
Chincoteague	Jan-19	1345	3	0.22%	3	0.22%	0.45%	0	0.00%
Saxis	May-20	248	33	13.31%	4	1.61%	14.92%	0	0.00%
Tangier	May-21	342	0	0.00%	27	7.89%	7.89%	11	3.22%

#### WISP EVPL Program

• Fifty-two (52) sites in service, eight (8) new sites on-order and underway (one has been on hold for quite some time).

- Bandwidth upgrades have been provisioned for several towers and sites continue to be added.
- We are also still processing several migrations from the WISPs on the Eastern Shore

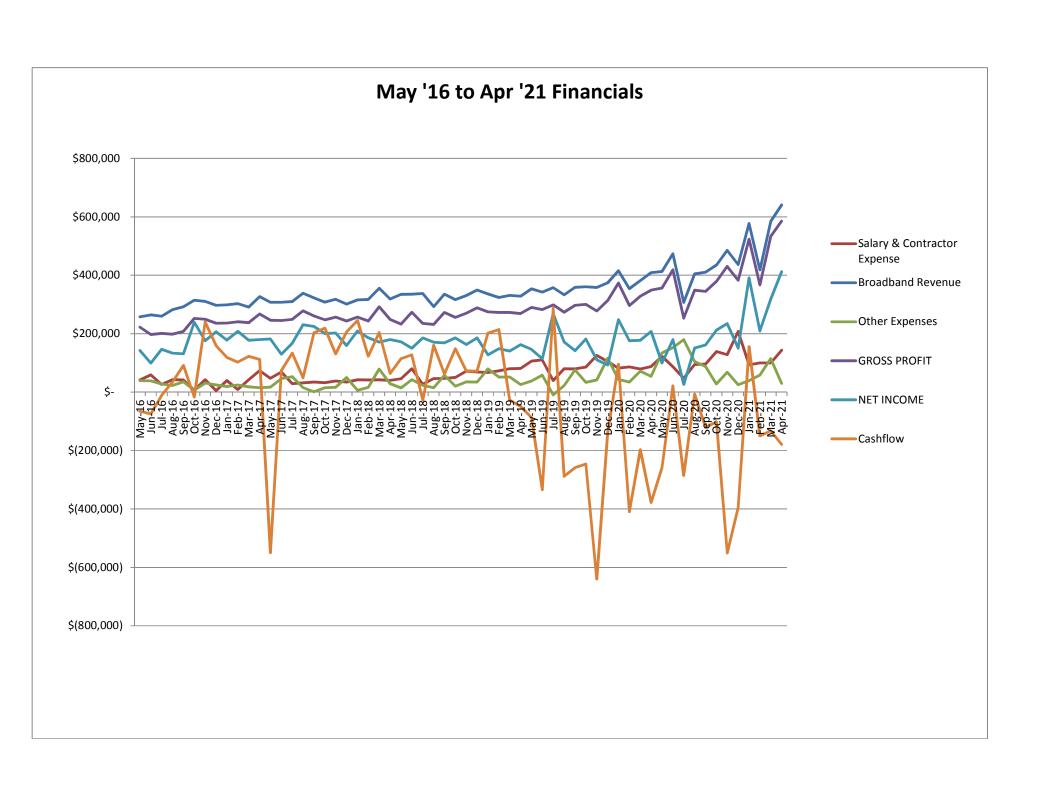
#### Microcommunity Program

- There now 9 microcommunities in-service and operational (Wise Street has just been finished)
- We have 10 approved microcommunities representing 87-homes that have been approved and are in-progress of being constructed. Sand Hill, representing 27 homes has 80% of the backbone buried.

#### 2021 CARES projects in Accomack & Northampton

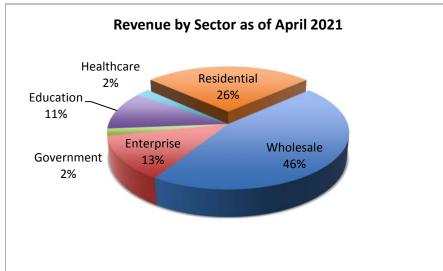
The ESVBA has worked with both Accomack & Northampton to prepare MOUs for construction of projects in both Counties. The Accomack MOU was executed 3/19 and Northampton's should be completed shortly. We have started preliminary ride-outs to verify routes are not already built and we have submitted several routes to engineering for design. Materials have started to be ordered to prepare for the builds.

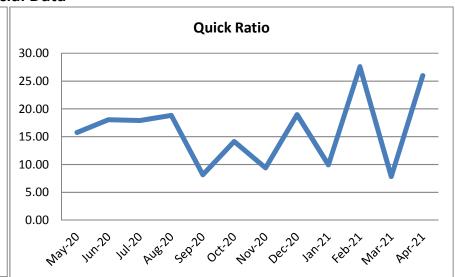
NCOS VERSION PRODUCT ACCOUNT **ESVBA Sites** IBR900 7.1.30 Accomack County School Dist, VA Data Usage Health GeoView Routers Settings Summary WAN Client 46.6 GB 37.3 GB 27.9 GB 18.6 GB 9.3 GB 0.0 B 04/24 05/08 EthernetModemWifi as WAN Total Data ↓ Wifi as WAN Modems Name Ethernet ESVBA Johnson CT 368.4 GB 368.4 GB 0.0 B 0.0 B ESVBA Dreamland 2 223.2 GB 223.2 GB 0.0 B 0.0 B ESVBA Petit Trailer Park Mappsville 92.9 GB 92.9 GB 0.0 B 0.0 B ESVBA AS West Rd 8.9 GB 8.9 GB 0.0 B 0.0 B ESVBA Seaside Trailer Park 1.7 GB 1.7 GB 0.0 B 0.0 B

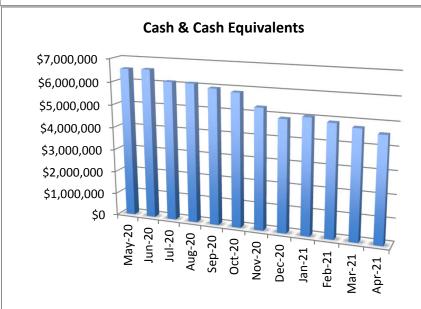


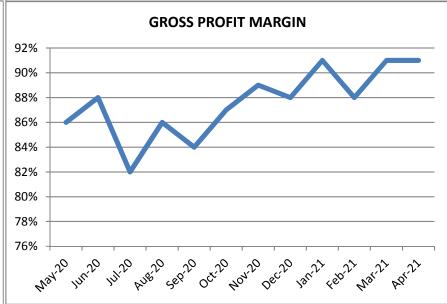
## ESVBA Dashboard - May 2021

#### **Financial Data**



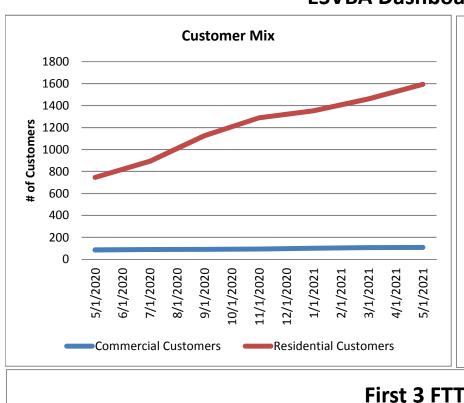


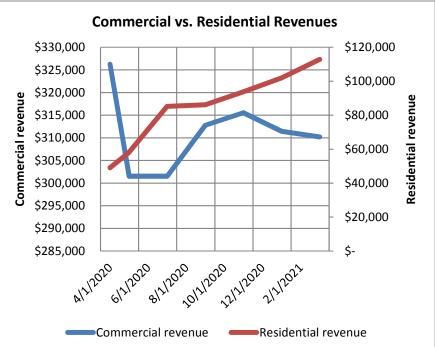


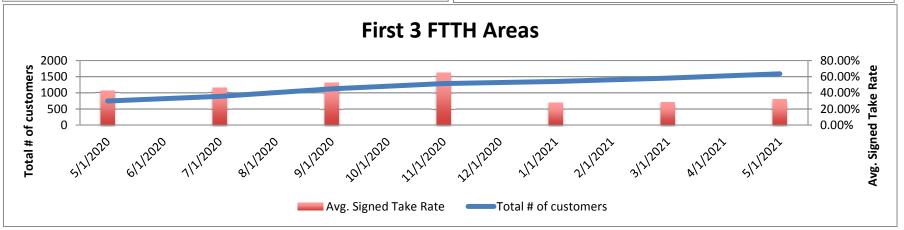


Customer Base

## ESVBA Dashboard - May 2021







# Eastern Shore of Virginia Broadband Authority Board Balance Sheet End of Apr 2021

Financial Row	Amoun
ASSETS	
Current Assets	
Bank	
10010 - General Operating Account - BB&T (0720)	\$943,072.56
10020 - Capital Expansion Account - BB&T (0747)	\$599,613.38
10030 - Equipment Accrual - BB&T (0739)	\$667,136.09
10160 - Annual Accrual - BB&T (7622) Savings Acct	\$1,171,663.72
10165 - Expansion Proceeds BB&T Savings Acct (0070)	\$1,130,504.44
10180 - Merchant Services - BB&T (8016)	\$60,862.01
10990 - Petty Cash	\$150.00
Total Bank	\$4,573,002.20
Accounts Receivable	
11000 - Accounts Receivable	\$328,727.55
Total Accounts Receivable	\$328,727.55
Other Current Asset	
11900 - Undeposited Funds	\$5,607.37
13100 - Inventory Asset	\$1,459,729.21
15000 - Plant in Service	\$3,048.00
Total Other Current Asset	\$1,468,384.58
Total Current Assets	\$6,370,114.33
Fixed Assets	
14100 - General Furniture Fixtures	\$42,727.66
14199 - Accumulated Depreciation - Furniture	(\$14,967.05)
14200 - Equipment:Computers, Printers, Equip, Software	\$81,329.55
14299 - Accumulated Depreciation - Equipment	(\$81,364.76
15010 - Physical Plant Structure	\$17,284,029.33
15020 - Physical Plant Electronics	\$4,068,472.35
15040 - Physical Plant Towers	\$150,840.58
15050 - Physical Plant Mobile - (Mobile Carriers & Generators)	\$101,446.32
15060 - Physical Plant Huts	\$187,197.91
15070 - Physical Plant Tools & Equipment	\$22,918.39
15098 - Accumulated Depreciation - Plant In Service	(\$6,104,261.48)
15100 - Physical Plant Network & Software	\$21,885.09
15199 - Accumulated Depreciation - Software	(\$43,215.85
15200 - Vehicles & Equipment	\$715,150.22
15299 - Accumulated Depreciation - Vehicles	(\$258,233.00
16000 - Railway Easement	\$250,000.00
17000 - Land	\$10,000.00
Total Fixed Assets	\$16,433,955.26
Total ASSETS	\$22,804,069.59
iabilities & Equity	
Current Liabilities	
Accounts Payable	
20000 - Accounts Payable	\$239,557.17
Total Accounts Payable	\$239,557.17
Credit Card	,,
21010 - BB&T Visa 5701 LH	\$2,323.65
21030 - BB&T VIsa 5340 RB	\$7,324.48
21040 - BB&T Visa 7215 TE	\$1,250.17
Total Credit Card	\$10,898.30
Other Current Liability	ψ.0,000.00
20010 - Accrued Purchases	(\$54,783.88)
26200 - Va Communications Tax	\$3.19
Total Other Current Liability	(\$54,780.69)

Total Current Liabilities	\$195,674.78
Long Term Liabilities	
27500 - BB&T Loan for Expansion	\$4,594,000.00
28000 - Deferred Income	\$195,441.36
Total Long Term Liabilities	\$4,789,441.36
Equity	
Retained Earnings	\$16,028,775.95
Net Income	\$1,790,177.50
Total Equity	\$17,818,953.45
otal Liabilities & Equity	\$22,804,069.59

# Eastern Shore of Virginia Broadband Authority Board Income Statement Mar 2021, Apr 2021

Financial Row	Mar 2021	Apr 2021	Total
	Amount	Amount	Amount
Income			
4000 - Broadband Income	<b>#</b> 40.400	<b>040.704</b>	<b>#07.000</b>
Education Income		\$48,761	\$97,900
Enterprise Income			
Government Income	\$9,082		\$18,301
Medical Income		\$10,204	\$20,408
Residential Income		\$120,185	
Wholesale Income Total - 40000 - Broadband Income		\$206,367	
	\$414,106	\$452,334	\$800,440
40900 - Installation Income	¢ο	<b>ድ</b> ዕርር	<b>ድ</b> ዕዕር
Enterprise Income	\$0	\$5,925	\$5,925
Government Income	\$2,178		\$2,428
Residential Income	\$9,025		\$54,975
Wholesale Income	\$2,051	\$2,051	\$4,102
Total - 40900 - Installation Income	\$13,254	\$54,176	\$67,430
46400 - Other Income	Φ0	Φ0	
Other Income	\$0	\$0	\$0
Wholesale Income	\$150	\$150	\$300
Total - 46400 - Other Income	\$150	\$150	\$300
46460 - Interest Income	0.450	04.47	0000
Other Income	\$152	\$147	\$298
Total - 46460 - Interest Income	\$152	\$147	\$298
46470 - Other Income- USAC	00 745	00.400	<b>AF 070</b>
Other Income	\$2,745	\$3,133	\$5,879
Total - 46470 - Other Income- USAC	\$2,745	\$3,133	\$5,879
Total - Income	\$430,407	\$509,940	\$940,347
Cost Of Sales			
	00 770	<b>#</b> 0.070	<b>040.45</b> 7
50100 - Cost of Goods Sold:Internet Access	\$6,779	\$6,678	\$13,457
50100 - Cost of Goods Sold:Internet Access 50300 - Cost of Goods Sold:3rd Party Dark service	\$27,263	\$27,270	\$54,533
50100 - Cost of Goods Sold:Internet Access 50300 - Cost of Goods Sold:3rd Party Dark service 50400 - Cost of Goods Sold:Utility Locates	\$27,263 \$362	\$27,270 \$334	\$54,533 \$696
50100 - Cost of Goods Sold:Internet Access 50300 - Cost of Goods Sold:3rd Party Dark service 50400 - Cost of Goods Sold:Utility Locates 50500 - Cost of Goods Sold:Pole Attachments	\$27,263 \$362 \$0	\$27,270 \$334 \$3,150	\$54,533 \$696 \$3,150
50100 - Cost of Goods Sold:Internet Access 50300 - Cost of Goods Sold:3rd Party Dark service 50400 - Cost of Goods Sold:Utility Locates 50500 - Cost of Goods Sold:Pole Attachments 50600 - Cost of Goods Sold:3rd Party Transport	\$27,263 \$362 \$0 \$12,330	\$27,270 \$334 \$3,150 \$12,399	\$54,533 \$696 \$3,150 \$24,729
50100 - Cost of Goods Sold:Internet Access 50300 - Cost of Goods Sold:3rd Party Dark service 50400 - Cost of Goods Sold:Utility Locates 50500 - Cost of Goods Sold:Pole Attachments 50600 - Cost of Goods Sold:3rd Party Transport 51010 - Cost of Goods Sold:Collocation/Hut Expense:Utilities	\$27,263 \$362 \$0 \$12,330 \$2,446	\$27,270 \$334 \$3,150 \$12,399 \$2,390	\$54,533 \$696 \$3,150 \$24,729 \$4,836
50100 - Cost of Goods Sold:Internet Access 50300 - Cost of Goods Sold:3rd Party Dark service 50400 - Cost of Goods Sold:Utility Locates 50500 - Cost of Goods Sold:Pole Attachments 50600 - Cost of Goods Sold:3rd Party Transport 51010 - Cost of Goods Sold:Collocation/Hut Expense:Utilities 51020 - Cost of Goods Sold:Collocation/Hut Expense:Phone, Communic.	\$27,263 \$362 \$0 \$12,330 \$2,446 \$138	\$27,270 \$334 \$3,150 \$12,399 \$2,390 \$133	\$54,533 \$696 \$3,150 \$24,729 \$4,836 \$270
50100 - Cost of Goods Sold:Internet Access 50300 - Cost of Goods Sold:3rd Party Dark service 50400 - Cost of Goods Sold:Utility Locates 50500 - Cost of Goods Sold:Pole Attachments 50600 - Cost of Goods Sold:3rd Party Transport 51010 - Cost of Goods Sold:Collocation/Hut Expense:Utilities 51020 - Cost of Goods Sold:Collocation/Hut Expense:Phone, Communic. 51030 - Cost of Goods Sold:Collocation/Hut Expense:Fuel	\$27,263 \$362 \$0 \$12,330 \$2,446 \$138 \$59	\$27,270 \$334 \$3,150 \$12,399 \$2,390 \$133 \$84	\$54,533 \$696 \$3,150 \$24,729 \$4,836 \$270 \$143
50100 - Cost of Goods Sold:Internet Access 50300 - Cost of Goods Sold:3rd Party Dark service 50400 - Cost of Goods Sold:Utility Locates 50500 - Cost of Goods Sold:Pole Attachments 50600 - Cost of Goods Sold:3rd Party Transport 51010 - Cost of Goods Sold:Collocation/Hut Expense:Utilities 51020 - Cost of Goods Sold:Collocation/Hut Expense:Phone, Communic. 51030 - Cost of Goods Sold:Collocation/Hut Expense:Fuel 51090 - Cost of Goods Sold:Collocation/Hut Expense:Maintenance	\$27,263 \$362 \$0 \$12,330 \$2,446 \$138 \$59 \$2,187	\$27,270 \$334 \$3,150 \$12,399 \$2,390 \$133 \$84 \$2,855	\$54,533 \$696 \$3,150 \$24,729 \$4,836 \$270 \$143 \$5,042
50100 - Cost of Goods Sold:Internet Access 50300 - Cost of Goods Sold:3rd Party Dark service 50400 - Cost of Goods Sold:Utility Locates 50500 - Cost of Goods Sold:Pole Attachments 50600 - Cost of Goods Sold:3rd Party Transport 51010 - Cost of Goods Sold:Collocation/Hut Expense:Utilities 51020 - Cost of Goods Sold:Collocation/Hut Expense:Phone, Communic. 51030 - Cost of Goods Sold:Collocation/Hut Expense:Fuel 51090 - Cost of Goods Sold:Collocation/Hut Expense:Maintenance Total - Cost Of Sales	\$27,263 \$362 \$0 \$12,330 \$2,446 \$138 \$59 \$2,187	\$27,270 \$334 \$3,150 \$12,399 \$2,390 \$133 \$84 \$2,855 \$55,293	\$54,533 \$696 \$3,150 \$24,729 \$4,836 \$270 \$143 \$5,042
50100 - Cost of Goods Sold:Internet Access 50300 - Cost of Goods Sold:3rd Party Dark service 50400 - Cost of Goods Sold:Utility Locates 50500 - Cost of Goods Sold:Pole Attachments 50600 - Cost of Goods Sold:3rd Party Transport 51010 - Cost of Goods Sold:Collocation/Hut Expense:Utilities 51020 - Cost of Goods Sold:Collocation/Hut Expense:Phone, Communic. 51030 - Cost of Goods Sold:Collocation/Hut Expense:Fuel 51090 - Cost of Goods Sold:Collocation/Hut Expense:Maintenance Total - Cost Of Sales Gross Profit	\$27,263 \$362 \$0 \$12,330 \$2,446 \$138 \$59 \$2,187	\$27,270 \$334 \$3,150 \$12,399 \$2,390 \$133 \$84 \$2,855	\$54,533 \$696 \$3,150 \$24,729 \$4,836 \$270 \$143 \$5,042
50100 - Cost of Goods Sold:Internet Access 50300 - Cost of Goods Sold:3rd Party Dark service 50400 - Cost of Goods Sold:Utility Locates 50500 - Cost of Goods Sold:Pole Attachments 50600 - Cost of Goods Sold:3rd Party Transport 51010 - Cost of Goods Sold:Collocation/Hut Expense:Utilities 51020 - Cost of Goods Sold:Collocation/Hut Expense:Phone, Communic. 51030 - Cost of Goods Sold:Collocation/Hut Expense:Fuel 51090 - Cost of Goods Sold:Collocation/Hut Expense:Maintenance Total - Cost Of Sales Gross Profit Expense	\$27,263 \$362 \$0 \$12,330 \$2,446 \$138 \$59 \$2,187 \$51,562 \$378,844	\$27,270 \$334 \$3,150 \$12,399 \$2,390 \$133 \$84 \$2,855 \$55,293	\$54,533 \$696 \$3,150 \$24,729 \$4,836 \$270 \$143 \$5,042 <b>\$106,856</b> <b>\$833,491</b>
50100 - Cost of Goods Sold:Internet Access 50300 - Cost of Goods Sold:3rd Party Dark service 50400 - Cost of Goods Sold:Utility Locates 50500 - Cost of Goods Sold:Pole Attachments 50600 - Cost of Goods Sold:3rd Party Transport 51010 - Cost of Goods Sold:Collocation/Hut Expense:Utilities 51020 - Cost of Goods Sold:Collocation/Hut Expense:Phone, Communic. 51030 - Cost of Goods Sold:Collocation/Hut Expense:Fuel 51090 - Cost of Goods Sold:Collocation/Hut Expense:Maintenance Total - Cost Of Sales  Gross Profit Expense 61200 - Payroll Expenses:Wages & Benefits	\$27,263 \$362 \$0 \$12,330 \$2,446 \$138 \$59 \$2,187 <b>\$51,562</b> <b>\$378,844</b>	\$27,270 \$334 \$3,150 \$12,399 \$2,390 \$133 \$84 \$2,855 \$55,293 \$454,647	\$54,533 \$696 \$3,150 \$24,729 \$4,836 \$270 \$143 \$5,042 <b>\$106,856</b> <b>\$833,491</b>
50100 - Cost of Goods Sold:Internet Access 50300 - Cost of Goods Sold:3rd Party Dark service 50400 - Cost of Goods Sold:Utility Locates 50500 - Cost of Goods Sold:Pole Attachments 50600 - Cost of Goods Sold:3rd Party Transport 51010 - Cost of Goods Sold:Collocation/Hut Expense:Utilities 51020 - Cost of Goods Sold:Collocation/Hut Expense:Phone, Communic. 51030 - Cost of Goods Sold:Collocation/Hut Expense:Fuel 51090 - Cost of Goods Sold:Collocation/Hut Expense:Maintenance Total - Cost Of Sales  Gross Profit  Expense 61200 - Payroll Expenses:Wages & Benefits 62100 - Sales and Marketing:Sales Commissions	\$27,263 \$362 \$0 \$12,330 \$2,446 \$138 \$59 \$2,187 <b>\$51,562</b> <b>\$378,844</b> \$100,016 \$544	\$27,270 \$334 \$3,150 \$12,399 \$2,390 \$133 \$84 \$2,855 <b>\$55,293</b> <b>\$454,647</b> \$143,263 \$0	\$54,533 \$696 \$3,150 \$24,729 \$4,836 \$270 \$143 \$5,042 \$106,856 \$833,491 \$243,279 \$544
50100 - Cost of Goods Sold:Internet Access 50300 - Cost of Goods Sold:3rd Party Dark service 50400 - Cost of Goods Sold:Utility Locates 50500 - Cost of Goods Sold:Pole Attachments 50600 - Cost of Goods Sold:3rd Party Transport 51010 - Cost of Goods Sold:Collocation/Hut Expense:Utilities 51020 - Cost of Goods Sold:Collocation/Hut Expense:Phone, Communic. 51030 - Cost of Goods Sold:Collocation/Hut Expense:Fuel 51090 - Cost of Goods Sold:Collocation/Hut Expense:Maintenance Total - Cost Of Sales  Gross Profit  Expense 61200 - Payroll Expenses:Wages & Benefits 62100 - Sales and Marketing:Sales Commissions 62200 - Sales and Marketing:Marketing and Promotions	\$27,263 \$362 \$0 \$12,330 \$2,446 \$138 \$59 \$2,187 <b>\$51,562</b> <b>\$378,844</b> \$100,016 \$544 \$99	\$27,270 \$334 \$3,150 \$12,399 \$2,390 \$133 \$84 \$2,855 <b>\$55,293</b> <b>\$454,647</b> \$143,263 \$0 \$699	\$54,533 \$696 \$3,150 \$24,729 \$4,836 \$270 \$143 \$5,042 \$106,856 \$833,491 \$243,279 \$544 \$798
50100 - Cost of Goods Sold:Internet Access 50300 - Cost of Goods Sold:3rd Party Dark service 50400 - Cost of Goods Sold:Utility Locates 50500 - Cost of Goods Sold:Pole Attachments 50600 - Cost of Goods Sold:3rd Party Transport 51010 - Cost of Goods Sold:Collocation/Hut Expense:Utilities 51020 - Cost of Goods Sold:Collocation/Hut Expense:Phone, Communic. 51030 - Cost of Goods Sold:Collocation/Hut Expense:Fuel 51090 - Cost of Goods Sold:Collocation/Hut Expense:Maintenance Total - Cost Of Sales Gross Profit Expense 61200 - Payroll Expenses:Wages & Benefits 62100 - Sales and Marketing:Sales Commissions 62200 - Sales and Marketing:Marketing and Promotions 62300 - Sales and Marketing:Marketing Materials	\$27,263 \$362 \$0 \$12,330 \$2,446 \$138 \$59 \$2,187 <b>\$51,562</b> \$378,844 \$100,016 \$544 \$99 \$0	\$27,270 \$334 \$3,150 \$12,399 \$2,390 \$133 \$84 \$2,855 <b>\$55,293</b> \$454,647 \$143,263 \$0 \$699 \$251	\$54,533 \$696 \$3,150 \$24,729 \$4,836 \$270 \$143 \$5,042 \$106,856 \$833,491 \$243,279 \$544 \$798 \$251
50100 - Cost of Goods Sold:Internet Access 50300 - Cost of Goods Sold:3rd Party Dark service 50400 - Cost of Goods Sold:Utility Locates 50500 - Cost of Goods Sold:Pole Attachments 50600 - Cost of Goods Sold:3rd Party Transport 51010 - Cost of Goods Sold:Collocation/Hut Expense:Utilities 51020 - Cost of Goods Sold:Collocation/Hut Expense:Phone, Communic. 51030 - Cost of Goods Sold:Collocation/Hut Expense:Fuel 51090 - Cost of Goods Sold:Collocation/Hut Expense:Maintenance Total - Cost Of Sales Gross Profit Expense 61200 - Payroll Expenses:Wages & Benefits 62100 - Sales and Marketing:Sales Commissions 62200 - Sales and Marketing:Marketing and Promotions 62300 - Sales and Marketing:Marketing Materials 63100 - Travel and Meetings:Conference, Convention, Meeting	\$27,263 \$362 \$0 \$12,330 \$2,446 \$138 \$59 \$2,187 <b>\$51,562</b> <b>\$378,844</b> \$100,016 \$544 \$99 \$0	\$27,270 \$334 \$3,150 \$12,399 \$2,390 \$133 \$84 \$2,855 <b>\$55,293</b> <b>\$454,647</b> \$143,263 \$0 \$699 \$251 \$350	\$54,533 \$696 \$3,150 \$24,729 \$4,836 \$270 \$143 \$5,042 \$106,856 \$833,491 \$243,279 \$544 \$798 \$251 \$350
50100 - Cost of Goods Sold:Internet Access 50300 - Cost of Goods Sold:3rd Party Dark service 50400 - Cost of Goods Sold:Utility Locates 50500 - Cost of Goods Sold:Pole Attachments 50600 - Cost of Goods Sold:3rd Party Transport 51010 - Cost of Goods Sold:Collocation/Hut Expense:Utilities 51020 - Cost of Goods Sold:Collocation/Hut Expense:Phone, Communic. 51030 - Cost of Goods Sold:Collocation/Hut Expense:Fuel 51090 - Cost of Goods Sold:Collocation/Hut Expense:Maintenance Total - Cost Of Sales Gross Profit Expense 61200 - Payroll Expenses:Wages & Benefits 62100 - Sales and Marketing:Sales Commissions 62200 - Sales and Marketing:Marketing and Promotions 62300 - Sales and Marketing:Marketing Materials 63100 - Travel and Meetings:Conference, Convention, Meeting 63200 - Travel and Meetings:Mileage/Tolls Reimbursement	\$27,263 \$362 \$0 \$12,330 \$2,446 \$138 \$59 \$2,187 <b>\$51,562</b> \$378,844 \$100,016 \$544 \$99 \$0 \$0 \$200	\$27,270 \$334 \$3,150 \$12,399 \$2,390 \$133 \$84 \$2,855 <b>\$55,293</b> \$454,647 \$143,263 \$0 \$699 \$251 \$350 \$50	\$54,533 \$696 \$3,150 \$24,729 \$4,836 \$270 \$143 \$5,042 \$106,856 \$833,491 \$243,279 \$544 \$798 \$251 \$350 \$251
50100 - Cost of Goods Sold:Internet Access 50300 - Cost of Goods Sold:3rd Party Dark service 50400 - Cost of Goods Sold:Utility Locates 50500 - Cost of Goods Sold:Pole Attachments 50600 - Cost of Goods Sold:3rd Party Transport 51010 - Cost of Goods Sold:Collocation/Hut Expense:Utilities 51020 - Cost of Goods Sold:Collocation/Hut Expense:Phone, Communic. 51030 - Cost of Goods Sold:Collocation/Hut Expense:Fuel 51090 - Cost of Goods Sold:Collocation/Hut Expense:Maintenance Total - Cost Of Sales Gross Profit Expense 61200 - Payroll Expenses:Wages & Benefits 62100 - Sales and Marketing:Sales Commissions 62200 - Sales and Marketing:Marketing and Promotions 62300 - Sales and Marketing:Marketing Materials 63100 - Travel and Meetings:Conference, Convention, Meeting 63200 - Travel and Meetings:Mileage/Tolls Reimbursement 63400 - Travel and Meetings:Meals & Entertainment	\$27,263 \$362 \$0 \$12,330 \$2,446 \$138 \$59 \$2,187 \$51,562 \$378,844 \$100,016 \$544 \$99 \$0 \$0 \$200 \$0	\$27,270 \$334 \$3,150 \$12,399 \$2,390 \$133 \$84 \$2,855 \$55,293 \$454,647 \$143,263 \$0 \$699 \$251 \$350 \$50 \$1,068	\$54,533 \$696 \$3,150 \$24,729 \$4,836 \$270 \$143 \$5,042 \$106,856 \$833,491 \$243,279 \$544 \$798 \$251 \$350 \$251 \$1,068
50100 - Cost of Goods Sold:Internet Access 50300 - Cost of Goods Sold:3rd Party Dark service 50400 - Cost of Goods Sold:Utility Locates 50500 - Cost of Goods Sold:Pole Attachments 50600 - Cost of Goods Sold:3rd Party Transport 51010 - Cost of Goods Sold:Collocation/Hut Expense:Utilities 51020 - Cost of Goods Sold:Collocation/Hut Expense:Phone, Communic. 51030 - Cost of Goods Sold:Collocation/Hut Expense:Fuel 51090 - Cost of Goods Sold:Collocation/Hut Expense:Maintenance Total - Cost Of Sales Gross Profit Expense 61200 - Payroll Expenses:Wages & Benefits 62100 - Sales and Marketing:Sales Commissions 62200 - Sales and Marketing:Marketing and Promotions 62300 - Sales and Marketing:Marketing Materials 63100 - Travel and Meetings:Conference, Convention, Meeting 63200 - Travel and Meetings:Mileage/Tolls Reimbursement 63400 - Travel and Meetings:Other Travel	\$27,263 \$362 \$0 \$12,330 \$2,446 \$138 \$59 \$2,187 \$51,562 \$378,844 \$100,016 \$544 \$99 \$0 \$0 \$200 \$0	\$27,270 \$334 \$3,150 \$12,399 \$2,390 \$133 \$84 \$2,855 <b>\$55,293</b> <b>\$454,647</b> \$143,263 \$0 \$699 \$251 \$350 \$50 \$1,068 \$9,862	\$54,533 \$696 \$3,150 \$24,729 \$4,836 \$270 \$143 \$5,042 \$106,856 \$833,491 \$243,279 \$544 \$798 \$251 \$350 \$251 \$1,068 \$9,862
50100 - Cost of Goods Sold:Internet Access 50300 - Cost of Goods Sold:3rd Party Dark service 50400 - Cost of Goods Sold:Utility Locates 50500 - Cost of Goods Sold:Pole Attachments 50600 - Cost of Goods Sold:3rd Party Transport 51010 - Cost of Goods Sold:Collocation/Hut Expense:Utilities 51020 - Cost of Goods Sold:Collocation/Hut Expense:Phone, Communic. 51030 - Cost of Goods Sold:Collocation/Hut Expense:Fuel 51090 - Cost of Goods Sold:Collocation/Hut Expense:Maintenance Total - Cost Of Sales Gross Profit Expense 61200 - Payroll Expenses:Wages & Benefits 62100 - Sales and Marketing:Sales Commissions 62200 - Sales and Marketing:Marketing and Promotions 62300 - Sales and Marketing:Marketing Materials 63100 - Travel and Meetings:Conference, Convention, Meeting 63200 - Travel and Meetings:Mileage/Tolls Reimbursement 63400 - Travel and Meetings:Meals & Entertainment 63500 - Travel and Meetings:Other Travel 64200 - Bank Charges & Fees	\$27,263 \$362 \$0 \$12,330 \$2,446 \$138 \$59 \$2,187 \$51,562 \$378,844 \$100,016 \$544 \$99 \$0 \$0 \$200 \$0 \$653	\$27,270 \$334 \$3,150 \$12,399 \$2,390 \$133 \$84 \$2,855 <b>\$55,293</b> <b>\$454,647</b> \$143,263 \$0 \$699 \$251 \$350 \$50 \$1,068 \$9,862 \$607	\$54,533 \$696 \$3,150 \$24,729 \$4,836 \$270 \$143 \$5,042 \$106,856 \$833,491 \$243,279 \$544 \$798 \$251 \$350 \$251 \$1,068 \$9,862 \$1,259
50100 - Cost of Goods Sold:Internet Access 50300 - Cost of Goods Sold:3rd Party Dark service 50400 - Cost of Goods Sold:Utility Locates 50500 - Cost of Goods Sold:Pole Attachments 50600 - Cost of Goods Sold:3rd Party Transport 51010 - Cost of Goods Sold:Collocation/Hut Expense:Utilities 51020 - Cost of Goods Sold:Collocation/Hut Expense:Phone, Communic. 51030 - Cost of Goods Sold:Collocation/Hut Expense:Fuel 51090 - Cost of Goods Sold:Collocation/Hut Expense:Maintenance Total - Cost Of Sales Gross Profit Expense 61200 - Payroll Expenses:Wages & Benefits 62100 - Sales and Marketing:Sales Commissions 62200 - Sales and Marketing:Marketing and Promotions 62300 - Sales and Marketing:Marketing Materials 63100 - Travel and Meetings:Conference, Convention, Meeting 63200 - Travel and Meetings:Mileage/Tolls Reimbursement 63400 - Travel and Meetings:Other Travel 64200 - Bank Charges & Fees 64300 - Dues, Subscriptions, Books	\$27,263 \$362 \$0 \$12,330 \$2,446 \$138 \$59 \$2,187 \$51,562 \$378,844 \$100,016 \$544 \$99 \$0 \$0 \$200 \$0 \$653 \$50	\$27,270 \$334 \$3,150 \$12,399 \$2,390 \$133 \$84 \$2,855 \$55,293 \$454,647 \$143,263 \$0 \$699 \$251 \$350 \$1,068 \$9,862 \$607 \$0	\$54,533 \$696 \$3,150 \$24,729 \$4,836 \$270 \$143 \$5,042 \$106,856 \$833,491 \$243,279 \$544 \$798 \$251 \$350 \$251 \$1,068 \$9,862 \$1,259 \$50
50100 - Cost of Goods Sold:Internet Access 50300 - Cost of Goods Sold:3rd Party Dark service 50400 - Cost of Goods Sold:Utility Locates 50500 - Cost of Goods Sold:Pole Attachments 50600 - Cost of Goods Sold:3rd Party Transport 51010 - Cost of Goods Sold:Collocation/Hut Expense:Utilities 51020 - Cost of Goods Sold:Collocation/Hut Expense:Phone, Communic. 51030 - Cost of Goods Sold:Collocation/Hut Expense:Fuel 51090 - Cost of Goods Sold:Collocation/Hut Expense:Maintenance  Total - Cost Of Sales  Gross Profit  Expense 61200 - Payroll Expenses:Wages & Benefits 62100 - Sales and Marketing:Sales Commissions 62200 - Sales and Marketing:Marketing and Promotions 62300 - Sales and Marketing:Marketing Materials 63100 - Travel and Meetings:Conference, Convention, Meeting 63200 - Travel and Meetings:Mileage/Tolls Reimbursement 63400 - Travel and Meetings:Other Travel 64200 - Bank Charges & Fees 64300 - Dues, Subscriptions, Books 64320 - Dumpster/Trash Removal	\$27,263 \$362 \$0 \$12,330 \$2,446 \$138 \$59 \$2,187 \$51,562 \$378,844 \$100,016 \$544 \$99 \$0 \$0 \$200 \$0 \$653 \$50 \$186	\$27,270 \$334 \$3,150 \$12,399 \$2,390 \$133 \$84 \$2,855 <b>\$55,293</b> <b>\$454,647</b> \$143,263 \$0 \$699 \$251 \$350 \$50 \$1,068 \$9,862 \$607 \$0 \$186	\$54,533 \$696 \$3,150 \$24,729 \$4,836 \$270 \$143 \$5,042 \$106,856 \$833,491 \$243,279 \$544 \$798 \$251 \$350 \$251 \$1,068 \$9,862 \$1,259 \$50 \$371
50100 - Cost of Goods Sold:Internet Access 50300 - Cost of Goods Sold:3rd Party Dark service 50400 - Cost of Goods Sold:Utility Locates 50500 - Cost of Goods Sold:Pole Attachments 50600 - Cost of Goods Sold:3rd Party Transport 51010 - Cost of Goods Sold:Collocation/Hut Expense:Utilities 51020 - Cost of Goods Sold:Collocation/Hut Expense:Phone, Communic. 51030 - Cost of Goods Sold:Collocation/Hut Expense:Fuel 51090 - Cost of Goods Sold:Collocation/Hut Expense:Maintenance Total - Cost Of Sales Gross Profit Expense 61200 - Payroll Expenses:Wages & Benefits 62100 - Sales and Marketing:Sales Commissions 62200 - Sales and Marketing:Marketing and Promotions 62300 - Sales and Marketing:Marketing Materials 63100 - Travel and Meetings:Conference, Convention, Meeting 63200 - Travel and Meetings:Mileage/Tolls Reimbursement 63400 - Travel and Meetings:Other Travel 64200 - Bank Charges & Fees 64300 - Dues, Subscriptions, Books 64320 - Dumpster/Trash Removal 64370 - Janitorial Services	\$27,263 \$362 \$0 \$12,330 \$2,446 \$138 \$59 \$2,187 <b>\$51,562</b> \$378,844 \$100,016 \$544 \$99 \$0 \$0 \$200 \$0 \$653 \$50 \$186 \$680	\$27,270 \$334 \$3,150 \$12,399 \$2,390 \$133 \$84 \$2,855 <b>\$55,293</b> <b>\$454,647</b> \$143,263 \$0 \$699 \$251 \$350 \$50 \$1,068 \$9,862 \$607 \$0 \$186 \$715	\$54,533 \$696 \$3,150 \$24,729 \$4,836 \$270 \$143 \$5,042 \$106,856 \$833,491 \$243,279 \$544 \$798 \$251 \$350 \$251 \$1,068 \$9,862 \$1,259 \$50 \$371 \$1,395
50100 - Cost of Goods Sold:Internet Access 50300 - Cost of Goods Sold:3rd Party Dark service 50400 - Cost of Goods Sold:Utility Locates 50500 - Cost of Goods Sold:Pole Attachments 50600 - Cost of Goods Sold:3rd Party Transport 51010 - Cost of Goods Sold:Collocation/Hut Expense:Utilities 51020 - Cost of Goods Sold:Collocation/Hut Expense:Phone, Communic. 51030 - Cost of Goods Sold:Collocation/Hut Expense:Fuel 51090 - Cost of Goods Sold:Collocation/Hut Expense:Maintenance Total - Cost Of Sales Gross Profit Expense 61200 - Payroll Expenses:Wages & Benefits 62100 - Sales and Marketing:Sales Commissions 62200 - Sales and Marketing:Marketing and Promotions 62300 - Sales and Marketing:Marketing Materials 63100 - Travel and Meetings:Conference, Convention, Meeting 63200 - Travel and Meetings:Mileage/Tolls Reimbursement 63400 - Travel and Meetings:Other Travel 64200 - Bank Charges & Fees 64300 - Dues, Subscriptions, Books 64320 - Dumpster/Trash Removal 64370 - Janitorial Services 64400 - Office Supplies & Expense	\$27,263 \$362 \$0 \$12,330 \$2,446 \$138 \$59 \$2,187 \$51,562 \$378,844 \$100,016 \$544 \$99 \$0 \$0 \$200 \$0 \$653 \$50 \$186 \$680 \$2,307	\$27,270 \$334 \$3,150 \$12,399 \$2,390 \$133 \$84 \$2,855 <b>\$55,293</b> <b>\$454,647</b> \$143,263 \$0 \$699 \$251 \$350 \$50 \$1,068 \$9,862 \$607 \$0 \$186 \$715 \$978	\$54,533 \$696 \$3,150 \$24,729 \$4,836 \$270 \$143 \$5,042 \$106,856 \$833,491 \$243,279 \$544 \$798 \$251 \$350 \$251 \$1,068 \$9,862 \$1,259 \$50 \$371 \$1,395 \$3,284
50100 - Cost of Goods Sold:Internet Access 50300 - Cost of Goods Sold:3rd Party Dark service 50400 - Cost of Goods Sold:Utility Locates 50500 - Cost of Goods Sold:Pole Attachments 50600 - Cost of Goods Sold:Ard Party Transport 51010 - Cost of Goods Sold:Collocation/Hut Expense:Utilities 51020 - Cost of Goods Sold:Collocation/Hut Expense:Phone, Communic. 51030 - Cost of Goods Sold:Collocation/Hut Expense:Fuel 51090 - Cost of Goods Sold:Collocation/Hut Expense:Maintenance Total - Cost Of Sales Gross Profit Expense 61200 - Payroll Expenses:Wages & Benefits 62100 - Sales and Marketing:Sales Commissions 62200 - Sales and Marketing:Marketing and Promotions 62300 - Sales and Marketing:Marketing Materials 63100 - Travel and Meetings:Conference, Convention, Meeting 63200 - Travel and Meetings:Mileage/Tolls Reimbursement 63400 - Travel and Meetings:Other Travel 64200 - Bank Charges & Fees 64300 - Dues, Subscriptions, Books 64320 - Dumpster/Trash Removal 64370 - Janitorial Services 64400 - Office Supplies & Expense 64420 - Printing and Copying	\$27,263 \$362 \$0 \$12,330 \$2,446 \$138 \$59 \$2,187 <b>\$51,562</b> <b>\$378,844</b> \$100,016 \$544 \$99 \$0 \$0 \$200 \$0 \$653 \$50 \$186 \$680 \$2,307 \$472	\$27,270 \$334 \$3,150 \$12,399 \$2,390 \$133 \$84 \$2,855 \$55,293 \$454,647 \$143,263 \$0 \$699 \$251 \$350 \$50 \$1,068 \$9,862 \$607 \$0 \$186 \$715 \$978 \$993	\$54,533 \$696 \$3,150 \$24,729 \$4,836 \$270 \$143 \$5,042 \$106,856 \$833,491 \$243,279 \$544 \$798 \$251 \$350 \$251 \$1,068 \$9,862 \$1,259 \$50 \$371 \$1,395 \$3,284 \$1,465
50100 - Cost of Goods Sold:Internet Access 50300 - Cost of Goods Sold:3rd Party Dark service 50400 - Cost of Goods Sold:Utility Locates 50500 - Cost of Goods Sold:Pole Attachments 50600 - Cost of Goods Sold:3rd Party Transport 51010 - Cost of Goods Sold:Collocation/Hut Expense:Utilities 51020 - Cost of Goods Sold:Collocation/Hut Expense:Phone, Communic. 51030 - Cost of Goods Sold:Collocation/Hut Expense:Fuel 51090 - Cost of Goods Sold:Collocation/Hut Expense:Maintenance Total - Cost Of Sales Gross Profit Expense 61200 - Payroll Expenses:Wages & Benefits 62100 - Sales and Marketing:Sales Commissions 62200 - Sales and Marketing:Marketing and Promotions 62300 - Sales and Marketing:Marketing Materials 63100 - Travel and Meetings:Conference, Convention, Meeting 63200 - Travel and Meetings:Mileage/Tolls Reimbursement 63400 - Travel and Meetings:Other Travel 64200 - Bank Charges & Fees 64300 - Dues, Subscriptions, Books 64320 - Dumpster/Trash Removal 64370 - Janitorial Services 64400 - Office Supplies & Expense	\$27,263 \$362 \$0 \$12,330 \$2,446 \$138 \$59 \$2,187 \$51,562 \$378,844 \$100,016 \$544 \$99 \$0 \$0 \$200 \$0 \$653 \$50 \$186 \$680 \$2,307	\$27,270 \$334 \$3,150 \$12,399 \$2,390 \$133 \$84 \$2,855 <b>\$55,293</b> <b>\$454,647</b> \$143,263 \$0 \$699 \$251 \$350 \$50 \$1,068 \$9,862 \$607 \$0 \$186 \$715 \$978	\$54,533 \$696 \$3,150 \$24,729 \$4,836 \$270 \$143 \$5,042 \$106,856 \$833,491 \$243,279 \$544 \$798 \$251 \$350 \$251 \$1,068 \$9,862 \$1,259 \$50 \$371 \$1,395 \$3,284

64470 - Office Maintenance & Repair	\$0	\$90	\$90
64480 - Rent or Lease Payments	\$650	\$650	\$1,300
64630 - Staff Development	\$363	\$576	\$939
64700 - Taxes	\$2,382	\$2,215	\$4,597
64750 - Telephone & Telecommunications	\$558	\$571	\$1,130
64760 - Mobile Phones	\$120	\$40	\$160
65100 - Professional Services: Accounting & Administration	\$0	\$850	\$850
65200 - Professional Services:Legal Fees	\$0	\$2,365	\$2,365
67000 - Vehicle & Equipment Expenses	\$0	-\$8,328	-\$8,328
67300 - Vehicle Fuel	\$2,269	\$2,695	\$4,964
67400 - Vehicle & Equip Maintenance & Repair Expenses	\$7,858	\$6,121	\$13,980
68100 - Physical Plant Maintenance/Agreements/Warranties/Software	\$79,778	\$0	\$79,778
68200 - Physical Plant Permits & Fees	\$2,212	\$1,310	\$3,522
68330 - Physical Plant/Inventory Disposed Items	\$1,169	\$0	\$1,169
68400 - Physical Plant Tools & Safety Equipment	\$7,083	\$4,528	\$11,611
68500 - Physical Plant Shipping Freight & Delivery	\$5,701	\$1,222	\$6,924
Total - Expense	\$219,341	\$177,646	\$396,988
et Income	\$159,503	\$277,000	\$436,503

## Eastern Shore of Virginia Broadband Authority Board Cash Flow Statement Mar 2021, Apr 2021

Financial Row	Amount
Operating Activities	
Net Income	\$579,766.47
Adjustments to Net Income	
Accounts Receivable	\$34,456.25
Inventory Asset	(\$113,915.50)
Other Current Asset	(\$1,632.00)
Accounts Payable	(\$221,200.02)
Other Current Liabilities	\$38,140.74
Total Adjustments to Net Income	(\$264,150.53)
Total Operating Activities	\$315,615.94
Investing Activities	
Fixed Asset	(\$625,152.98)
Total Investing Activities	(\$625,152.98)
Financing Activities	
Long Term Liabilities	(\$2,101.52)
Total Financing Activities	(\$2,101.52)
Net Change in Cash for Period	(\$311,638.56)
Cash at Beginning of Period	\$4,890,248.13
Cash at End of Period	\$4,578,609.57

**Agenda Item** Discuss remaining funds from bond proceeds

Dollar Amount \$349,737

**Recommended Action** It is recommended that the ESVBA board authorize the staff to

procure the large vibratory plow platform to ensure the purchase is initiated and equipment is available to support any of our underground needs. The remaining \$189,737 be expended on additional routes starting with the list in Exhibit 1 until the funds

are fully expended.

#### **Considerations**

There are three options immediately available to consider expending the remaining funds from the 2018 Bond proceeds:

- The ESVBA can construction further network expansions making services available to a larger group of residents on the Eastern Shore. See Exhibit 1 for suggested routes and sub-totals of costs for each suggested route in the two counties. The suggested routes total \$292,901 of additional spending. These routes would need to be reviewed to verify there are no current wire-line providers on these suggested routes.
- 2. The ESVBA can use these funds to provide additional assistance to customer connections by offering some financial assistance to subscribers helping offset large installations. The program could request subscribers prove need by participating in SNAP/WIC/Free and reduced lunch program and offer something such as a reduction in a customer's installation of up to \$1000 / subscriber to help those in need.
- 3. The ESVBA can also purchase additional resources to enhance its underground capabilities. This enhancement to the ESVBA assets would provide the ESVBA a large vibratory plow platform to support placing 1.25" conduits 24-36" deep providing the ability for longer installations and backbone builds. The equipment will take 3-4 months for delivery and cost approximately \$160,000. In that time, the ESVBA can leverage its already-funded positions in the current budget year to hire two additional staff members and create a new underground team. The two new hires would be split and our existing teams would be split to leave a senior operator with a junior new-hire to learn and ramp-up.

Exhibit 1

	Segment	Descr	Co	st	Length	College Students	K-12 Students	Businesses	Previous Customer Requests	# incremental Passings
	Stump Town Rd	Between Saxis Rd and Ross Rd	\$	30,400	13,491	1	5	0	2	47
	Justisville Rd	Between Hopkins Rd & Maxwell St	\$	36,919	15,037	1	10	1	7	58
	Parks Rd	Between Rt-13 & Chirley Cir	\$	10,940	4,634	2	4	0	9	28
	Horntown Rd	Between Rt-13 & Fleming Rd	\$	48,303	21,461	1	8	2	5	58
	Bloxom Rd	Between Gargatha Landing Rd & the end of Bloxom Rd	\$	17,275	7,076	2	9	0	2	24
ACK	Holland Rd	Between Withams Rd & Valerie Trailer Park	\$	41,913	16,325	3	7	0	5	52
			\$	185,750	78,024					
	Heron Dr	Between Church Neck Rd & Trout Ln.	\$	57,844	7,331	0	1	1	2	38
	Culls Dr	Between Bayview Circle & end	\$	\$ 12,486	5,278	0	8	0	0	28
	Ramshorn Rd	Between Rt-13 & end	\$	15,038	1,668	0	6	0	0	17
	Banks Rd	Off of Seaview Dr	\$	15,379	4,188	2	5	0	1	30
NHC	Laughing Gull	Off of Bayview Cir	\$	6,404	2,402	0	14	0	1	32

\$ 107,151 20,867

April 2021 Work Session

Acct. #'s	Revenues		Jul-21	Aug-21	Sep-21	Oct-21	Nov-21		Jan-22	Feb-22	Mar-22		May-22	Jun-22		
Αιτ. π 3						300 21	1101 21	Dec-21	0 an 22			Apr-22	<u>-</u>		+-	
	Total Revenue=		\$ 431,251	\$ 436 501	\$ 441,751	\$ 447 001	\$ 452.251	\$ 457,501	\$ 462,751	\$ 468 001	\$ 473.251	\$ 478,501	\$ 483,751	\$ 489.001	<u> </u>	5,521,512
	Total Revenue		Ψ 101,201	ψ 100,001	Ψ 111,781	ψ,σσ1	ψ .62,261	Ψ 127,201	ψ 102,721	Ψ 100,001	ψ 170,201	\$ 170,001	Ψ 100,701	Ψ 102,000		5,021,012
	Cost of Goods Sold															
	Total Cost of Goods Sold=		\$ 90,330	\$ 90,330	\$ 105,330	\$ 114,330	\$ 115,330	\$ 115,330	\$ 115,330	\$ 115,330	\$ 115,330	\$ 115,330	\$ 116,330	\$ 116,330	<b>) \$</b> 1	1,324,960
					•					_						
	Gross Margin =		\$ 340,921							\$ 352,671			\$ 367,421		_	4,196,552
	Gross Margin (%) =		79%	79%	76%	74%	74%	75%	75%	75%	76%	76%	76%	76%	<u>′o</u>	76%
	Wages & Benefits			T	T	T=	T	T	T	T	T==	I		1		
	on-Sales Full Time Employees	Salary % Utilization Start	Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8			Month 11	Month 12	7 0	1 120 (40
Sub-Tota	tal Gross Wages of FT Non-Sales		\$ 93,387	\$ 93,387	\$ 93,387	\$ 93,387	\$ 93,387	\$ 93,387	\$ 93,387	\$ 93,387	\$ 93,387	\$ 93,387	\$ 93,387	\$ 93,38	/   \$ 1	1,120,640
	Part Time Employees	Salary % Utilization Start	Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12	$\overline{}$	
Sub Total	tal Gross Wages of PT Non-Sales	Salary % Utilization Start	\$ 1,500												2 6	18,000
Sub-100	tal Gloss Wages of FF Non-Sales		5 1,500	\$ 1,500	<b>3</b> 1,300	j 1,500	\$ 1,500	<b>3</b> 1,300	\$ 1,500	j 1,500	5 1,500	\$ 1,500	\$ 1,500	J 1,500	<i>,</i> 1 a	10,000
	Full Time Sales Employees	Salary % Utilization Start	Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12	T	
	Sub-Total Gross Wages Sales	suming you commenced source	\$ 5,768								\$ 10,435		\$ 10,435		5 \$	115,883
	9			,					,	1			,			
	Payroll Expense		\$ 141,735	\$ 141,735	\$ 148,396	\$ 148,396	\$ 148,396	\$ 148,396	\$ 148,396	\$ 148,396	\$ 148,396	\$ 148,396	\$ 148,396	\$ 148,390	5 <b>\$</b> 1	1,767,431
			,			,										
	Contractors															
			\$ 1,125	\$ 1,125	\$ 1,125	\$ 1,125	\$ 1,125	\$ 1,125	\$ 1,125	\$ 1,125	\$ 1,125	\$ 1,125	\$ 1,125	\$ 1,125	5 \$	13,500
Refe	ferral Sales Commissions/Bonus	Ţ	4.022	T a 4 022	T. 0.22	I & 4.022	T a 4 022	T. 0.000	1 0 2 2	T. 0.22	1022			T		<b>70.000</b>
			\$ 4,833	\$ 4,833	\$ 4,833	\$ 4,833	\$ 4,833	\$ 4,833	\$ 4,833	\$ 4,833	\$ 4,833	\$ 4,833	\$ 4,833	\$ 4,833	5   \$	58,000
	TOTAL WAGES & BENEFITS		\$ 147,693	\$ 147,693	\$ 154,355	\$ 154,355	\$ 154,355	\$ 154,355	\$ 154,355	\$ 154,355	\$ 154,355	\$ 154,355	\$ 154,355	\$ 154,355	<u> </u>	1,838,931
	TOTAL WAGES & BENEFITS		\$ 147,093	\$ 147,093	\$ 154,355	\$ 154,355	\$ 154,355	\$ 154,355	\$ 154,555	\$ 154,555	\$ 154,355	\$ 154,355	\$ 154,355	\$ 154,55	, 3 1	1,030,931
	Operating Expenses														+-	$\overline{}$
	Operating Expenses									1					+	
	Sales & Marketing															
	3		\$ 4,600	\$ 4,600	\$ 4,600	\$ 4,600	\$ 4,600	\$ 4,600	\$ 4,600	\$ 4,600	\$ 4,600	\$ 4,600	\$ 4,600	\$ 4,600	) \$	55,200
	Travel & Entertainment															
			\$ 5,370	\$ 5,370	\$ 5,370	\$ 5,370	\$ 5,370	\$ 5,370	\$ 5,370	\$ 5,370	\$ 5,370	\$ 5,370	\$ 5,370	\$ 5,370	) \$	64,440
	Office & Facilities		o 10.150	0 10150	0 10150	0 10.350	0 10.250	0 10.250	0 10 550	0 10 770	0 10 550	0 10 550	A 10.550	A 10.55	<u> </u>	221 (40
			\$ 18,170	\$ 18,170	\$ 18,170	\$ 18,370	\$ 18,370	\$ 18,370	\$ 18,570	\$ 18,570	\$ 18,570	\$ 18,770	\$ 18,770	\$ 18,770	7 3	221,640
	Vehicle & Equipment Expenses									+					-	
	venicle & Equipment Expenses		\$ 4,840	\$ 4,840	\$ 4,840	\$ 4,840	\$ 4,840	\$ 4,840	\$ 4,840	\$ 4,840	\$ 4,840	\$ 4,840	\$ 4,840	\$ 4,840	) \$	58,080
			4 1,010	Ψ 1,010	ψ 1,010	ψ 1,010	ψ 1,010	ψ 1,310	ψ 1,010	,,,,,,	ψ 1,010	,,,,,,	Ψ 1,010	,,,,,,	+	20,000
	Professional Services															
			\$ 5,200	\$ 6,900	\$ 6,900	\$ 6,900	\$ 6,900	\$ 6,900	\$ 6,900	\$ 6,900	\$ 6,900	\$ 6,900	\$ 6,900	\$ 6,900	\$	81,100
	System Maintenance & Repair															
			\$ 34,200	\$ 34,200	\$ 34,200	\$ 34,200	\$ 34,200	\$ 34,200	\$ 34,200	\$ 34,200	\$ 34,200	\$ 34,200	\$ 34,200	\$ 34,200	) \$	410,400
					1					1	1			T	$\overline{}$	
64360	Insurance	Aug. 1: 1:tr. D. 10	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200		14 400
04300	VA Corp	Auto, Liability, D and O	\$ 1,200	j 1,200	<b>3</b> 1,200	j	<b>5</b> 1,200	<b>J</b> 1,200	j 1,200	j 3 1,200	1,200	\$ 1,200	\$ 1,200	J 1,200	1 3	14,400
Τ	Other									I					$\top$	
	Jane		<b>\$</b> -	\$ -	\$ 63,000	\$ -	\$ -	<b>s</b> -	\$ -	\$ -	\$ -	<b>s</b> -	<b>\$</b> -	\$ -	\$	63,000
	†		-	-	,	<u> </u>				1	ĺ		•		Ť	, ** *
TO	OTAL OPERATING EXPENSES		\$ 73,580	\$ 75,280	\$ 138,280	\$ 75,480	\$ 75,480	\$ 75,480	\$ 75,680	\$ 75,680	\$ 75,680	\$ 75,880	\$ 75,880	\$ 75,880	\$	968,260
				•							-					
	TOTAL SG&A EXPENSE		\$ 221,273	\$ 222,973	\$ 292,635	\$ 229,835	\$ 229,835	\$ 229,835	\$ 230,035	\$ 230,035	\$ 230,035	\$ 230,235	\$ 230,235	\$ 230,235	5 \$ 2	2,807,191
·				T	Ta	I a	T	T	T	T	Ta	T		T	- 1 -	1.000.000
	OPERATING CASH FLOW		\$ 119,648	\$ 123,198	\$ 43,786	\$ 102,836	\$ 107,086	\$ 112,336	\$ 117,386	\$ 122,636	\$ 127,886	\$ 132,936	\$ 137,186	\$ 142,430	)   \$ 1	1,389,361

			,												
	EBITDA		\$ 119,648	\$ 123,198	\$ \\$ 43,786	\$ 102,836	\$ 107,086	\$ 112,336	\$ 117,386	\$ 122,636	\$ 127,886	\$ 132,936	\$ 137,186	\$ 142,436	\$ 1,389,361
	EBITDA (%)		28%	289	6 10%	23%	24%	25%	25%	26%	27%	28%	28%	29%	25%
	_			_	•		_		_			_			
	Interest Payments						\$ 111,000						\$ 102,000		\$ 213,000
	Principal Payments	(BB&T Bond)					\$ 406,000								\$ 406,000
	On susting In some hafeus Danussistian		\$ 119,648	\$ 123,198	8 \$ 43,786	\$ 102,836	\$ (409,914)	\$ 112,336	\$ 117,386	6 122 (2(	\$ 127,886	\$ 132,936	\$ 35,186	\$ 142,436	\$ 770,361
	Operating Income before Depreciation		\$ 119,048	\$ 123,196	3 43,780	\$ 102,830	\$ (409,914)	\$ 112,330	\$ 117,380	\$ 122,636	\$ 127,880	\$ 132,930	\$ 35,180	\$ 142,430	\$ //0,301
	Depreciation Expense		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Pretax Income		\$ 119,648	\$ 123,198	\$ \$ 43,786	\$ 102,836	\$ (409,914)	\$ 112,336	\$ 117,386	\$ 122,636	\$ 127,886	\$ 132,936	\$ 35,186	\$ 142,436	\$ 770,361
	7 (00)													•	
	Income Tax (0%)		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	A \$4 T I //I \		6 110 (40	6 122 104	0 6 42 796	0 102 026	6 (400.014)	6 112 226	0 117 200	6 122 (2(	0 127 006	6 122 026	0 25 106	6 142 426	0 770 2(1
	After Tax Income/(Loss)		\$ 119,648	\$ 123,198	\$ 43,786	\$ 102,836	\$ (409,914)	\$ 112,336	\$ 117,386	\$ 122,636	\$ 127,886	\$ 132,936	\$ 35,186	\$ 142,436	\$ 770,361
OPE	L RATING CASH FLOW less Financial	A civities	\$ 119,648	\$ 123,198	3 \$ 43,786	\$ 102.836	\$ (409,914)	\$ 112,336	\$ 117,386	\$ 122,636	\$ 127,886	\$ 132,936	\$ 35,186	\$ 142,436	\$ 770,361
OIL		reivites	Ψ 115,040	120,170	40,700	ψ 102,020	<b>(10),</b>	Ψ 112,000	Ψ 117,500	<b>4</b> 122,000	ψ 127,000	ψ 102,700	ψ 55,100	Ψ 112,100	Ψ 770,501
10030	Equipment Replacement Accrual	(Equipment Repl., Additions, etc)	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 96,000
	Balance as of 5-24-20 = \$675,136			1											
10020	Capital Expansion Accrual	(Network Expansion, etc)	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 60,000
	Balance as of 5-24-20 = \$604,613			<u> </u>											
				1											
		Network Expansion, Equipment (excludes													1
	Capital Expeditures	\$590K Equipment Encumbrances from FY21)	\$ 53,958	\$ 53,958	\$ 53,958	\$ 53,958	\$ 53,958	\$ 53,958	\$ 53,958	\$ 53,958	\$ 53,958	\$ 53,958	\$ 53,958	\$ 53,958	\$ 647,500
	INCREASE (DECREASE) IN CASH	Operating less Finance & CAPEX					\$ (476,872)					\$ 65,978			\$ (33,139)
	Projected Beginning Cash Balance *	(2	, ,	\$ 3,243,795									\$ 3,114,260		\$ 3,191,105
	Projected Ending Cash Balance	(Carry forward of \$590,000)	\$ 3,243,795	\$ 3,300,035	\$ 3,276,863	\$ 3,312,741	\$ 2,835,869	\$ 2,881,247	\$ 2,931,675	\$ 2,987,353	\$ 3,048,282	\$ 3,114,260	\$ 3,082,488	\$ 3,157,966	\$ 3,157,966

<sup>\*</sup> Cash balance excludes unexpended funds from bond proceeds. Starting cash balance in July '21 is an approximation from the estimated cash balance at the end of May '21

Description	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	
Continued deploymeny of FTTH Phase 1	\$ 137,500	\$ 136,426	\$ 85,000	\$ 79,000	\$ 74,000	\$ 70,000	\$ 581,926
Deployment of subs from FY2018 Expansion	\$ 850,000	\$ 850,000	\$ 529,392	\$ 490,000	\$ 460,000	\$ 430,000	\$ 3,609,392
Microcommunity Funding	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 540,000
Network Extensions (Savage Neck, Seaview, Chesconessex)	\$ -	\$ -	\$ -	\$ 600,000	\$ 600,000	\$ 500,000	\$ 1,700,000
Towers	\$ -		\$ -	\$ 200,000	\$ -	\$ -	\$ 200,000
	\$ 1,077,500	\$ 1,076,426	\$ 704,392	\$ 1,459,000	\$ 1,224,000	\$ 1,090,000	\$ 6,631,318

Other Equipment/Systems														
DWDM System	\$	-	\$	550,000	\$	-	\$	-	\$	-	\$	-	\$	550,000
Air Conditioner Replacements	\$	15,000	\$	15,000	\$	-	\$	-	\$	-	\$	-	\$	30,000
Virtual Server Upgrades	\$	10,000	\$	20,000	\$	50,000	\$	-	\$	50,000	\$	-	\$	130,000
Cisco 3560/2960/1200 Replacements	\$	10,000	\$	-	\$	-	\$	-	\$	-	\$	-	\$	10,000
Traffic Safety Equipment	\$	-	\$	40,000	\$	-	\$	-	\$	40,000	\$	-	\$	80,000
Network Security/Anti Intrusion	\$	-	\$	40,000	\$	-	\$	100,000	\$	-	\$	-	\$	140,000
OTDR	\$	-	\$	-	\$	10,000	\$	-	\$	-	\$	-	\$	10,000
JDSU Tester 100 Gig Interface	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
NTest FiberWatch	\$	-	\$	50,000	\$	-	\$	-	\$	-	\$	-	\$	50,000
Battery Replacement	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Vehicle Replacement/Addition	\$	35,000	\$	130,000	\$	50,000	\$	40,000	\$	40,000	\$	40,000	\$	335,000
Additional Hub Site			\$	60,000	\$	-	\$	-	\$	-	\$	-	\$	60,000
Horizontal Bore System	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Core Router Upgrades	\$	50,000	\$	-	\$	200,000	\$	-	\$	-	\$	-	\$	250,000
	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
	\$	120,000	\$	905,000	\$	310,000	\$	140,000	\$	130,000	\$	40,000	\$	1,645,000
	Ċ	1 107 500	۲.	1 001 426	Ċ	1 014 202	ć	1 500 600	Ċ	1 254 600	ć	1 120 000	ć	0.276.240
	\$	1,197,500	<b>&gt;</b>	1,981,426	<b>&gt;</b>	1,014,392	Ş	1,599,000	<b>&gt;</b>	1,354,000	Þ	1,130,000	<b>&gt;</b>	8,276,318

